# **Lincoln Continuation High School**

2600 Teagarden St. • San Leandro, CA 94577 • (510) 618-4460 • Grades 9-12 Stephen Brady, Principal sbrady@slusd.us

http://www.sanleandro.k12.ca.us/site/Default.aspx?PageID=504

## 2016-17 School Accountability Report Card Published During the 2017-18 School Year



## San Leandro Unified School District 835 E. 14th Street, Suite 200 San Leandro, CA 94577

(510) 895-4199 https://www.sanleandro.k12.ca.us/D omain/1

#### District Governing Board

Monique Tate, Vice-President Lance James, Clerk Evelyn Gonzalez, Member Leo Sheridan, Member Diana J. Prola, President Victor Aguilar, Jr., Member Peter Oshinski, Member Erica Dazo, Student Board Member

#### **District Administration**

Dr. Michael McLaughlin Superintendent Dr. Rosanna Mucetti Deputy Superintendent Educational Services

Dr. John Thompson Assistant Superintendent Human Resources

Dr. Kevin Collins Assistant Supertinendent Business & Operations

## Principal's Message:

The purpose of Lincoln High School is to provide an alternative education setting for San Leandro Unified School District students to earn a diploma in ways markedly different than the traditional education setting in our district's comprehensive high school. Credit deficiency is the main reason students enroll in Lincoln Continuation High School. We recognize that students have different reasons for being behind in credits: family concerns, truancy, relocating, and more. We must provide them with a non-traditional way of earning credits towards graduation. The staff at Lincoln High School works with students individually as young adults to help them gain academic focus, gearing them towards graduating and preparing them for future scholarly and occupational aspirations. We have high academic and social expectations for all of our students; we encourage them to succeed.

Lincoln High School is a credit recovery school for students 16 and older who are behind on credits and are willing to work hard to graduate on time. Lincoln offers a personalized learning environment with small classes and student choice about how to earn credits. Lincoln students can take up to seven classes per day, taught from 9:07 a.m. to 2:17 p.m. The after-school program offers enrichment and credit recovery classes. Lincoln High School is accredited by the Western Association of Schools and Colleges and is a Model Continuation High School in California.

## **District Vision Statement:**

The mission of the San Leandro Unified School District is to educate students to achieve and demonstrate academic excellence and become confident, collaborative and competitive in a global society, by utilizing state-of-the-art technologies and innovative teaching strategies within a well-maintained, secure learning environment, in a region rich in heritage and diverse in culture, where we value our traditions while welcoming innovation.

## **District Profile:**

San Leandro Unified School District is located in the City of San Leandro, which is situated 20 miles southeast of San Francisco. San Leandro is a friendly and diverse city with a colorful heritage and numerous cultural amenities including a 450-berth Marina, two golf courses, and a large community library center. San Leandro is well-known for its quiet, well-defined neighborhoods full of charming and unique older houses on tree-lined streets. San Leandro residents are proud of both their neighborhoods and their city, which can be seen in their active involvement in the city's numerous neighborhood and homeowner's associations.

## **School Mission Statement:**

The mission of Lincoln High School is to provide an alternative educational setting where all students receive individualized support and experience success in a nurturing, comfortable environment that promotes respect, integrity, and academic excellence.

## Philosophy:

We believe that everyone is capable of greatness and that is our responsibility to do whatever it takes to ensure the academic, social and emotional success of each student.

#### School-wide Learner Outcomes:

Upon graduation from Lincoln High School, students will:

Become lifelong learners by:

- Acquiring a variety of learning strategies
- Demonstrating knowledge of abilities, strengths, and interests
- Possessing self-confidence in academic capabilities

Develop effective critical thinking and problem-solving skills by:

- Increasing performance levels on standards-based assessments
- Reading, writing and using mathematics at a high school level
- Utilizing essential skills for research and test-taking strategies

Strengthen personal character by:

- Speaking and listening effectively in academic, professional and public settings
- Valuing individual beliefs while allowing for compromise, risk-taking, and collaboration
- Demonstrating punctuality, attendance, attitude, participation and productivity
- Practicing integrity, self-discipline, respect and compassion

Practice active citizenship and concern for others by:

- Negotiating conflicts, while understanding and respecting diversity
- Valuing and participating in service to the community
- Being aware of environmental, political and global issues
- Showing respect to self and others

## About the SARC

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at http://www.cde.ca.gov/ta/ac/sa/.
- For more information about the LCFF or LCAP, see the CDE LCFF Web page at http://www.cde.ca.gov/fg/aa/lc/.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

2016-17 Student Enrollment by Grade Level				
Grade Level Number of Students				
Grade 11 54				
Grade 12 90				
Total Enrollment	144			

2016-17 Student Enrollment by Group				
Group	Percent of Total Enrollment			
Black or African American	28.5			
American Indian or Alaska Native	0			
Asian	3.5			
Filipino	4.2			
Hispanic or Latino	56.3			
Native Hawaiian or Pacific Islander	2.1			
White	4.2			
Two or More Races	1.4			
Socioeconomically Disadvantaged	67.4			
English Learners	12.5			
Students with Disabilities	10.4			
Foster Youth	0			

## A. Conditions of Learning

#### State Priority: Basic

The SARC provides the following information relevant to the State priority: Basic (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair.

Teacher Credentials						
Lincoln Continuation High School	15-16	16-17	17-18			
With Full Credential	10	9	8			
Without Full Credential	0	0				
Teaching Outside Subject Area of Competence	0	0				
San Leandro Unified School District	15-16	16-17	17-18			
With Full Credential	•	*				
Without Full Credential	•	•				
Teaching Outside Subject Area of Competence	+	•				

Teacher Misassignments and Vacant Teacher Positions at this School								
Lincoln Continuation High School 15-16 16-17 17-18								
Teachers of English Learners	0							
Total Teacher Misassignments	0							
Vacant Teacher Positions	0							
* "Misassignments" refers to the number of positions filled by teachers who	a lack legal authorization to tea	sch that grade level subject ar	ea student group etc. Total					

"Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc. Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

### Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2017-18)

San Leandro Unified School District sets a high priority upon ensuring that sufficient and current textbooks and materials are available to support the school's instructional program. San Leandro Unified School District held a public hearing on November 14, 2017 and determined that each school within the district had sufficient and good quality textbooks, instructional materials, and science lab equipment pursuant to the settlement of Williams vs. The State of California. All students, including English learners, are given their own individual standards-aligned textbooks or instructional materials, or both, in core subjects for use in the classroom and to take home.

Textbooks are adopted by the Board of Trustees after review by teachers and parents according to the timeline established by the State of California. All district-adopted textbooks are State Board adopted and aligned to the Academic Content Standards established by the California Board of Education. The most recent textbooks as of January 2018 and May 2016 are illustrated in the chart.

Textbooks and Instructional Materials Year and month in which data were collected: December, 2018				
Core Curriculum Area	aterials/Year of Adoption			
Reading/Language Arts	StudySync Adopted 2017 McGraw Hill			
	The textbooks listed are from most recent adoption:	Yes		
	Percent of students lacking their own assigned textbook:	0.0%		
Mathematics	Eureka Math Adopted April 2016			
	Great Minds			
	The textbooks listed are from most recent adoption:	Yes		
	Percent of students lacking their own assigned textbook:	0.0%		
Foreign Language	Holt, Rinehart & Winston Adopted 2003			
	McDougal Littell Adopted 2003			
	Prentice Hall Adopted 2003			
	The textbooks listed are from most recent adoption: Percent of students lacking their own assigned textbook:	Yes 0.0%		
Health	Glencoe Adopted 2006			
	The textbooks listed are from most recent adoption:	Yes		
	Percent of students lacking their own assigned textbook:	0.0%		
Science Laboratory Equipment	N/A The textbooks listed are from most recent adoption:	N/A		

Note: Cells with N/A values do not require data.

#### School Facility Conditions and Planned Improvements (Most Recent Year)

Lincoln High School was originally constructed in 1991 and is currently comprised of six portable classrooms, a mini-library, a staff lounge, and administrative offices. The old computer lab was converted to a classroom space in 2017 to allow for increased enrollment. The school is connected to the city's fiber loop allowing for high-speed internet connection.

#### **Cleaning Process**

The principal works daily with the head custodian and custodial staff to ensure a clean and safe school environment.

#### Maintenance & Repair

District maintenance staff inspects and makes timely repairs necessary to maintain the facility. The district recently implemented a new work order system to ensure efficient and timely service for all repairs and service requests.

School Facility Good Repair Status (Most Recent Year) Year and month in which data were collected: 1/15/18					
System Inspected		Repair	Status		Repair Needed and
System inspected	Good	Fa	air	Poor	Action Taken or Planned
Systems:	Х				
Gas Leaks, Mechanical/HVAC, Sewer					
Interior:		)	<		
Interior Surfaces					
Cleanliness: Overall Cleanliness, Pest/ Vermin Infestation	х				
Electrical: Electrical		;	<		
Restrooms/Fountains: Restrooms, Sinks/ Fountains	х				
<b>Safety:</b> Fire Safety, Hazardous Materials	Х				
<b>Structural:</b> Structural Damage, Roofs		;	<		
External: Playground/School Grounds, Windows/ Doors/Gates/Fences		;	<		
Overall Rating	Exemplary	Good	Fair	Poor	
			Х		]

## **B. Pupil Outcomes**

#### **State Priority: Pupil Achievement**

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- Statewide assessments (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. The CAAs have replaced the California Alternate Performance Assessment [CAPA] for ELA and mathematics, which were eliminated in 2015. Only eligible students may participate in the administration of the CAAs. CAA items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study

	2016-17 CAASPP Results for All Students							
	Percent of Students Meeting or Exceeding the State Standards (grades 3-8 and 11)							
Subject	School District State					ate		
	15-16	16-17	15-16	16-17	15-16	16-17		
ELA	8	1	38	38	48	48		
Math		0	24	25	36	37		

Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

CAASPP Test Results in Science for All Students							
	Percent of Students Scoring at Proficient or Advanced (meeting or exceeding the state standards)						
Subject	School District State						
	14-15	15-16	14-15	15-16	14-15	15-16	
Science			43	44	56	54	

Note: Science test results include California Standards Tests (CSTs), California Modified Assessment (CMA), and California Alternate Performance Assessment (CAPA) in grades five, eight, and ten.

Note: Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The 2016-17 data are not available. The California Department of Education is developing a new science assessment based on the Next Generation Science Standards for California Public Schools (CA NGSS). The new California Science Test (CAST) was piloted in spring 2017. The CST and CMA for Science will no longer be administered.

Grade	2016-17 Percent o	f Students Meeting	Fitness Standards			
Level	4 of 6	5 of 6	6 of 6			
* Percentage	Percentages are not calculated when the number of students tested is ten or					

Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

2015-16 CAASPP Results by Student Group Science (grades 5, 8, and 10)						
	Number of Students		Percen	t of Students		
Group	Enrolled	with Valid Scores	w/ Valid Scores	Proficient or Advanced		

Science test results include CSTs, CMA, and CAPA in grades five, eight, and ten. The "Proficient or Advanced" is calculated by taking the total number of students who scored at Proficient or Advanced on the science assessment divided by the total number of students with valid scores. Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

School Year 2016-17 CAASPP Assessment Results - English Language Arts (ELA) Disaggregated by Student Groups, Grades Three through Eight and Eleven							
Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded			
All Students	88	68	77.27	1.49			
Male	52	42	80.77	0			
Female	36	26	72.22	4			
Black or African American	24	19	79.17	0			
Asian							
Filipino							
Hispanic or Latino	51	41	80.39	2.5			
Native Hawaiian or Pacific Islander							
White							
Socioeconomically Disadvantaged	65	48	73.85	0			
Students with Disabilities							

Note: ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

School Year 2016-17 CAASPP Assessment Results - Mathematics Disaggregated by Student Groups, Grades Three through Eight and Eleven							
Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded			
All Students	88	70	79.55	0			
Male	52	44	84.62	0			
Female	36	26	72.22	0			
Black or African American	24	19	79.17	0			
Asian							
Filipino							
Hispanic or Latino	51	43	84.31	0			
Native Hawaiian or Pacific Islander							
White							
Socioeconomically Disadvantaged	65	50	76.92	0			
Students with Disabilities							

Note: Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3–Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

## C. Engagement

## State Priority: Parental Involvement

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3):

• Efforts the school district makes to seek parent input in making decisions for the school district and each schoolsite.

#### **Opportunities for Parental Involvement (School Year 2017-18)**

All families participate in an orientation workshop when their student enters Lincoln to understand the educational options available and help ensure that Lincoln is the right place for their student, at the start of the new school year or as their student enrolls during the course of the year.

Every quarter Lincoln hosts a Transcript Celebration Night. At our Celebration Night, families and their students get the chance to see their latest grades and credits and celebrate their progress. We have dinner for the whole family, and all the teachers are on hand to answer questions and check in about students' progress. Families have a chance to see what has been going on around campus, and maybe even snap a picture of their student next to their name on the Honor Roll. The event is quite informal: families stay as long – or as short – as they'd like.

Lincoln High School also has a school site council (SSC) that meets periodically throughout the year to review the site plan and to discuss pertinent issues, curriculum, and policies.

#### **Contact Information**

Parents who wish to participate in Lincoln High School's school committees, school activities, or become a volunteer may contact the main office at (510) 618-4460.

#### State Priority: School Climate

The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety.

#### School Safety Plan

The safety of students and staff is a primary concern at Lincoln High School. The school is in compliance with all laws, rules, and regulations pertaining to hazardous materials and state earthquake standards. The School Site Safety plan is updated annually by teachers and classified staff, most recently inOctober 2017. The key elements of the School Site Safety Plan include how to handle an emergency, staffing in an emergency, emergency procedures, and student/staff safety.

To ensure student safety, staff members supervise students at all times before and after school, and during breaks. Visitors are not allowed on campus without prior permission from the principal.

Suspensions and Expulsions				
School	2014-15	2015-16	2016-17	
Suspensions Rate	12.8	4.7	8.0	
Expulsions Rate	0.0	0.0	0.4	
District	2014-15	2015-16	2016-17	
Suspensions Rate	5.9	6.4	6.5	
Expulsions Rate	0.1	0.1	0.1	
State	2014-15	2015-16	2016-17	
Suspensions Rate	3.8	3.7	3.6	
Expulsions Rate	0.1	0.1	0.1	

## **D. Other SARC Information**

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

2017-18 Federal Intervention Program				
Indicator	School	District		
Program Improvement Status		In Pl		
First Year of Program Improvement		2009-2010		
Year in Program Improvement		Year 3		
Number of Schools Currently in Program Impr	8			
Percent of Schools Currently in Program Impro	100			

## Academic Counselors and Other Support Staff at this School

Number of Full-Time Equivalent (FTE)				
Academic Counselor	.5			
Counselor (Social/Behavioral or Career Development)	0			
Library Media Teacher (Librarian)	0			
Library Media Services Staff (Paraprofessional)	0			
Psychologist	.2			
Social Worker	0			
Nurse	0			
Speech/Language/Hearing Specialist	0			
Resource Specialist	1			
Other	0			
Average Number of Students per Staff Member				

Academic Counselor

\* One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

214

	Average Class Size and Class Size Distribution (Secondary)											
	Number of Classrooms*											
	Average Class Size		1-22 23-32 33+									
Subject	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17
English	18	19	15	3	4	13		5	1			
Mathematics	14	14	10	5	5	7						
Science	18	14	13	3	4	8						
Social Science	19	21	16	10	6	14	2	4				

Number of classes indicates how many classrooms fall into each size category (a range of total students per classroom). At the secondary school level, this information is reported by subject area rather than grade level.

#### **Professional Development provided for Teachers**

Primary areas of focus for staff development include analyzing student performance data and implementing action steps to address areas of need, building strong relationships with students, common core state standards, improving instructional strategies and equity. The areas of focus are determined through the WASC self-study, as well as input from staff, students and families and constant data analysis.

Teachers are given release time by the principal to observe other teachers and also to attend workshops and conferences. Staff development is supported for classroom implementation through district instructional coaches, specifically with PBL.

The district supports staff development through three Professional Growth Days each year.

FY 2015-16 Teacher and Administrative Salaries				
Category	Category District Amount			
Beginning Teacher Salary	\$58,645	\$46,511		
Mid-Range Teacher Salary	\$80,977	\$73,293		
Highest Teacher Salary	\$107,065	\$92,082		
Average Principal Salary (ES)	\$122,739	\$113,263		
Average Principal Salary (MS)	\$134,702	\$120,172		
Average Principal Salary (HS)	\$156,104	\$131,203		
Superintendent Salary	\$284,181	\$213,732		
Percent of District Budget				
Teacher Salaries	41%	36%		
Administrative Salaries	6%	5%		

For detailed information on salaries, see the CDE Certificated Salaries & Benefits webpage at <a href="http://www.cde.ca.gov/ds/fd/cs/">www.cde.ca.gov/ds/fd/cs/</a>.

#### Types of Services Funded

\*

- Title I Every Student Succeeds Act
- Title II Teacher Quality
- Title III English Learners
- Supplemental and Concentration Grant
- K-3 Grade Span Adjustment
- 9-12 Career Technical Education
- Regional Occupational Program
- Career Pathways
- College Readiness Grant
- Special Education Services (state and federal)
- Pre-School (Special Education)
- Special Education Transportation
- Mental Health
- Homeless Children
- Medi-Cal Billing
- After School Safety

Dropout Rate and Graduation Rate (Four-Year Cohort Rate)					
Lincoln Continuation High School	2013-14	2014-15	2015-16		
Dropout Rate	21.6	23.2	12.5		
Graduation Rate	64.86	66.32	84.38		
San Leandro Unified School District	2013-14	2014-15	2015-16		
Dropout Rate	9.2	8.9	7.5		
Graduation Rate	85.91	87.02	90.27		
California	2013-14	2014-15	2015-16		
Dropout Rate	11.5	10.7	9.7		
Graduation Rate	80.95	82.27	83.77		

FY 2015-16 Expenditures Per Pupil and School Site Teacher Salaries

**Expenditures Per Pupil** 

Restricted

66

٠

٠

Unrestricted

5622

5688

\$6,574

-1.2

-14.5

Level

School Site

District

State

Total

5688

٠

٠

Percent Difference: School Site/District

Percent Difference: School Site/ State

Cells with ♦ do not require data.

Average

Teacher

Salary

86204

\$86,964

\$74,476

-0.9

15.7

Career Technical Education Participation			
Measure	CTE Program Participation		
Number of pupils participating in CTE	203		
% of pupils completing a CTE program and earning a high school diploma	10.4		
% of CTE courses sequenced or articulated between the school and institutions of postsecondary education	20.0		

Courses for University of California (UC) and/or California State University (CSU) Admission				
UC/CSU Course Measure Percent				
2016-17 Students Enrolled in Courses Required for UC/CSU Admission	8.33			
2015-16 Graduates Who Completed All Courses Required for UC/CSU Admission	0			

Where there are student course enrollments.

#### Page **10** of **11**

2016-17 Advanced Placement Courses				
Subject	Number of AP Courses Offered*	Percent of Students In AP Courses		
Computer Science		•		
English		•		
Fine and Performing Arts		•		
Foreign Language		•		
Mathematics		•		
Science		•		
Social Science		•		
All courses				

Completion of High School Graduation Requirements					
Group	Graduating Class of 2016				
Group	School	District	State		
All Students	100	88.7	87.11		
Black or African American	100	92.79	79.19		
American Indian or Alaska Native	0	75	80.17		
Asian	100	85.56	94.42		
Filipino	100	88.06	93.76		
Hispanic or Latino	100	89.81	84.58		
Native Hawaiian/Pacific Islander	100	91.67	86.57		
White	100	85.07	90.99		
Two or More Races	100	85.71	90.59		
Socioeconomically Disadvantaged	91.53	82.28	85.45		
English Learners	100	60.71	55.44		
Students with Disabilities	85.71	77.23	63.9		
Foster Youth	100	100	68.19		

#### **Career Technical Education Programs**

Lincoln High School's Career Technical Education programs provide a sequence of courses that furnish individuals with the academic, technical knowledge, and skills individuals need to prepare for further education and for careers in current or emerging employment sectors. The table displays questions and answers about student participation in Lincoln High School's Career Technical Education (CTE) programs.

#### **DataQuest**

DataQuest is an online data tool located on the CDE DataQuest Web page at http://dq.cde.ca.gov/dataquest/ that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

#### Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.